

CELCOMDIGI BERHAD ("CELCOMDIGI") Non-Executive Directors' Remuneration Policy

1. Introduction

The Non-Executive Directors' Remuneration Policy (**Policy**) is established under the Terms of Reference of Board Nomination and Remuneration Committee (**BNRC**). The BNRC reviews this Policy annually to ensure it remains relevant for the needs of CelcomDigi (the **Company**) and its subsidiaries (the **Group**).

2. Objective

The objective of the Policy is as follows:-

- To attract and retain high-performing Directors to drive the Company and Group's strategic objective and business sustainability;
- To remunerate Directors fairly benchmarked against comparable companies to commensurate Directors' duties and responsibilities.

3. Determination of Remuneration for Non-Executive Directors

The BNRC shall recommend to the Board for approval, the remuneration policy and structure of the Board, drawing advice from professional consultants, if required.

The Non-Executive Directors' remuneration is a matter to be decided by the Board as a whole with the Directors concerned abstaining from deliberations and voting on decision in respect of their individual remuneration. The Board reviews the Non-Executive Directors' remuneration annually and decides on the recommendations from the BNRC based on consultation with professional consultants and benchmarking exercise.

Fees payable to the Non-Executive Directors (**NEDs**) shall be by way of a fixed sum, which may include retainers and/or meeting attendance allowances, and not by a commission on or percentage of profits or turnover. All fees and benefits are subject to shareholder approval.

Fees and benefits provided to the Directors of the Group are subject to annual shareholders' approval at the general meeting. The total amount of Directors' fees paid to NEDs shall not exceed the maximum amount authorised by the shareholders at the general meeting. The NEDs shall not be eligible to receive any bonuses, incentive payments, compensation, allowances or any form of financial assistance.

The level of remuneration of the NEDs shall be fair and in line with local market practice while aligned with their required skills, experience, responsibilities and time commitment.

Any increase to the fees and benefits provided will be considered benchmarked against comparable companies taking into account that any change in responsibilities, role or time commitment may merit an increase.

4. Main component of NEDs Remuneration

The NEDs' remuneration comprises the following:

4.1 Non-Executive Directors (NEDs)

4.1.1 Board Retainer Fee

- Fee for NEDs is based on his/her responsibility in the Board as well as any special skills and expertise he/she contributes to the Board that could add value to the Group.

4.1.2 Board Committee Retainer Fee

- Board Committee Retainer Fee is introduced to recognise contribution of the NED's role on Board Committee.
- There is differential in the retainer ratio for Chair and members of Board Committee.
- The fees will be reviewed once in every three (3) years with any amendments to be approved by BNRC.

4.1.2 Meeting Allowance

- A meeting allowance is introduced to compensate Directors for the additional time commitment and responsibilities associated with preparing for and attending Board and Board Committee meetings.
- The allowance reflects the incremental workload involved, including reviewing meeting materials and participating in discussions, and is benchmarked against prevailing market practices to ensure fair and competitive remuneration.
- The meeting allowance is set at RM2,000 per meeting attendance, applicable to formal Board and Board Committee meetings.

4.1.3 Benefits / Office Tools

- Medical and hospitalization
 - Medical and hospitalization coverage will be provided for NEDs in line with the Company's Policy for Top Management, excluding dependents.
- Directors' and Officers' Liability Insurance
 - Directors' and Officers' Liability Insurance will be provided for NEDs based on the sum insured approved by the Board.
- Group Term Life and Group Personal Accident Insurance
 - Group Term Life and Group Personal Accident Insurance will be extended to NEDs as part of their benefit package.
- Health Screening
 - NEDs are entitled to one Executive Health Screening per year, with a coverage of RM600.
- Mobile Device
 - A Company owned mobile device/tablet will be provided based on an appropriate model to be determined by the Company.
- Mobile and Broadband Services
 - NEDs shall be eligible for a waiver on the Company's mobile line and broadband services not exceeding RM 1,000 per month based on top tier mobile and data plan.

4.2 Non-Independent Non-Executive Director representing Axiata and Telenor Group

Board Retainer Fee and Board Committee Retainer Fee

- No Board Retainer Fee and Board Committee Retainer Fee shall be payable to Non-Executive Directors, who are employees representing Axiata and Telenor.

4.3 Non-Independent Non-Executive Director representing other major shareholder

Board Retainer Fee and Board Committee Retainer Fee

- No Board Retainer Fee and Board Committee Retainer Fee shall be payable to Non-Executive Directors, who are employees of other major shareholders.

5. Approval

This Policy was reviewed and approved by the Board of Directors on 18 March 2026.