

**CELCOMDIGI BERHAD ("CELCOMDIGI")  
CHIEF EXECUTIVE OFFICER (CEO) CHARTER**

**1. PURPOSE**

This Charter sets out the CEO's role, responsibilities, decision-making authority, and reporting obligations, including adherence to applicable laws, the Constitution, Board directives, and Group Governing Documents. It also clarifies the division of duties between the Board and the CEO.

In addition to this Charter, the CEO shall observe instructions, guidelines and policies issued by the Board or Board Committees from time to time.

**2. THE TASKS OF THE CEO**

**a. General**

The CEO with the support of the Senior Management team is responsible for the effective management of the Group's business affairs and leads the implementation of the financial, strategic and organisational performance policies and strategies to maximise shareholder value. The CEO is also responsible for successful merger integration, providing leadership guidance and building corporate culture.

The CEO shall adhere to the Board-approved guidelines, instructions and policies, including this CEO Charter and Group Governing Documents (as defined below).

The CEO is accountable to the Board for the performance of the Group and for implementing Board-approved strategy, policies, and risk management framework. The CEO may make operational decisions that do not require Board or shareholders approval, within the limits of authority and governance policies.

The CEO shall be responsible for organising the Group and corresponding workforce in a manner consistent with the Board's directions.

The CEO shall act reasonably to ensure that the Group conducts and develops business in accordance with applicable legislation, the Constitution of the Company, Malaysian Code on Corporate Governance (**MCCG**), decisions made by the shareholders' meeting and/or the Board, as well as the Group Governing Documents.

The CEO has a duty to always act in the best interest of the Group and to have the performance and value creation of the Group as main priority. The CEO shall inform and seek consent from the Board if he or she or any of the Senior Management team intends to accept any external positions or directorship. The CEO shall continuously assess the impact that such external positions may have on the respective Senior Management's ability and work capacity. If he or she believes the impact is negative for the Group, the affected Senior Management shall resign from the external position.

**b. Good Corporate Governance**

The CEO shall ensure that the Group adheres to the MCCG, generally accepted principles for governance and effective control of the Group activities (**corporate governance**) including the Group Governing Documents. The CEO shall ensure the Group's adherence to the MCCG and other applicable governance principles, and shall model these standards in their own decision-making, conduct, and leadership.

**c. Implementation and Monitoring of Governing Documents**

The Board has adopted governing documents that are aimed at securing good corporate governance (**Group Governing Documents**). The CEO shall ensure the implementation of the Group Governing Documents, including any updates thereto, in the Company and in all its subsidiaries controlled directly or indirectly by the Company. The CEO shall implement activities in order for the relevant employees of the Group to be aware of the Group Governing Documents and their obligation to adhere to these rules.

The CEO shall ensure effective implementation, monitoring, and reporting of compliance with all Group Governing Documents, including anti-corruption, risk management, and other key policies, across the Group and its subsidiaries.

#### **d. Specific Focus Areas**

Without limitation to the generality of the aforementioned requirements in this Section 2, the following specific areas shall be subject to the CEO's particular attention:

##### **(i) Operations and Finances**

The CEO shall supervise the budgets/targets and business plans and any deviations from these. Particular focus shall be exercised with regards to safeguarding of liquidity risk, counterparty risk, interest rate risk, currency risk, credit rating risk and tax risk. Further, the CEO shall oversee the proper development of appropriate internal controls over financial reporting (**ICFR**) to ensure that these controls adhere to the objectives set for the Group and are compliant with legal requirements as well as Group Governing Documents.

The CEO shall implement and maintain appropriate financial controls, ensure compliance with applicable laws and accounting standards, safeguard liquidity and financial risks, and report significant deviations or risks to the Board. The CEO shall ensure that the Group's accounts are in accordance with legislation and regulations and that the capital management is managed satisfactorily. On an annual or more frequent basis the CEO shall prepare for the Board statements, reports and/or assertions relating to ICFR for the preparation of external financial statements and assurances regarding reliability.

##### **(ii) Business Risk Management**

The CEO shall ensure that risk management activities are in place within the organisation to proactively identify and deal with the business risks related to the Group. Strategic, operational, legal and regulatory risks shall be taken into consideration.

The CEO shall identify, assess, and manage strategic, operational, legal, regulatory, and sustainability risks in line with the Board-approved risk appetite. Significant risks and mitigation actions shall be reported to the Board Governance and Risk Management Committee and Board, and material risks reported at each Board meeting.

##### **(iii) Related Party Transactions**

The CEO shall ensure all Related Party Transactions comply with applicable laws, are documented in writing, conducted at arm's length, reviewed by the Board Audit Committee, and approved by the Board or shareholders where required. Conflicts of interest must be disclosed immediately.

The CEO must also pay special attention to any transaction where both major shareholders of Axiata and Telenor are subject of the evaluation & selection. The CEO shall ensure that the Company and its subsidiaries keep records of all Related Party Transactions and reports them at each Board Audit Committee meeting.

##### **(iv) Insider trading**

The CEO shall ensure that the Group observes all applicable insider trading legislation, including the duties of confidentiality, insider list and prohibitions against trading.

##### **(v) Strategy**

The CEO shall propose strategic plans for the Group to the Board for approval and suggest resolutions in other matters of strategic importance for the Group. The strategy process shall ensure that risk is an integral and explicit part of the strategy discussions by taking into consideration strategic, operational, legal, regulatory and sustainability risks of importance to safeguard the Group's assets.

##### **(vi) Employee involvement**

The CEO is responsible for providing appropriate level of dialogue and cooperation with employees or their representatives, to ensure a responsible business practice taking into account the experience and insight of employees.

The CEO is also responsible for providing sufficient and appropriate level of engagement with employees to share updates on the organisation, strategy, business, and operations.

(vii) Responsibilities towards Company's subsidiaries

The CEO shall manage the ownership interests in subsidiaries and in other companies where the Company has ownership interests. The CEO shall propose eligible members of the Senior Management team as board members of the subsidiaries to the Board for approval.

The CEO is authorised to arrange shareholders' meetings and to represent the Company in the subsidiaries' shareholders' meetings, including voting in accordance with any instructions from the Board.

The CEO shall remain updated of business development, positions and profit performance of subsidiaries. The CEO shall ensure that governance policies and procedures are implemented for the Board of subsidiaries and for the CEOs of such subsidiaries, consistent with this Charter and Group Governing Documents.

(viii) Business Security Risks

The CEO shall oversee that both safety and business security risks are managed proportionally and effectively to ensure protection of personnel, brand, trademarks, information, intellectual property, technology and other assets. The CEO shall report at least once a year to the Board, giving an overview of the business security organisation, the business security risk picture and all mitigating activities put in action.

(ix) Occupational Health and Safety & Personnel Security (**OHS&PS**)

The CEO shall ensure that the Group have adequate procedures to ensure a proactive OHS&PS culture for securing the Occupational Health, Safety and Personnel Security for the employees. At each board meeting, the CEO shall ensure that management reports on Fatalities, Lost Time Injury Frequency, Sickness Absence Frequency, serious near miss incidents and possible changes to OHS&PS risk picture for the coming period. In addition, the CEO shall ensure, once a year, that the Board get an overview of the yearly OHS&PS risk assessment, the yearly OHS&PS work plan including a presentation of the yearly OHS&PS management system review.

(x) Handling and reporting of non-compliance

The CEO shall secure an adequate handling, including sanctions, of Group employees' non-compliance with Group Governing Documents (if any). The CEO shall also secure that any significant non-compliance issue is reported to the Board.

(xi) Supply Chain Sustainability

The CEO shall implement adequate procedures to ensure all partners, vendors, suppliers, and service providers to the Group have responsible business conduct. The CEO shall conduct a yearly risk-based review of these procedures and ensure that any weaknesses, if discovered, are remediated. The CEO shall present the review to the Board.

(xii) Compliance

The CEO shall ensure the Group implements adequate procedures to prevent corruption, competition law breaches, and data privacy infringements. The CEO shall conduct an annual risk-based review of these procedures, ensure any weaknesses are remediated, and report the results to the Board Governance and Risk Management Committee and the Board.

(xiii) People & Culture

The CEO shall ensure that the Group have adequate procedures to provide a conducive working environment that allows its people to practice and exemplify the behavior of the 4 Organisation Culture Pillars (Customer Obsessed, Performing Relentlessly, Stronger Together, Responsible & Caring).

(xiv) Crisis Management

The CEO shall ensure that the Group have adequate procedures, plans & resources to effectively manage a crisis. During a crisis, the CEO is responsible for stakeholder management, public engagement, and regulatory update.

(xv) Management Committees

The CEO shall be responsible to set up cross functional management committees with appropriate levels of mandate, terms of reference, decision making authorization and governance. Each management committee shall be chaired by a member of the Senior Management. The CEO shall report at least once a year to the Board, giving an overview of all the management committees, and the performance effectiveness towards the mandate.

### **3. DELEGATION OF AUTHORITY**

The CEO has the ultimate decision-making authority in any matter that does not require approval from the Board or the shareholders. Otherwise, the CEO shall delegate authority to the Deputy CEO (**DCEO**) or Senior Management or other employees within the Group, in each case in compliance with the Governance Policies and with instructions on how to exercise that authority. Delegation does not relieve the CEO of ultimate accountability. The CEO shall maintain oversight and ensure that decisions are made within the Group's Limits of Authority and Board directives.

Decisions passed or actions performed by the CEO shall not exceed the limits of authority vested with or granted to him/her in accordance with the Group's Limits of Authority .

If the CEO is in doubt as to whether he or she has the necessary authority to execute an action or not, the CEO shall, whenever possible, consult the Chair of the Board for guidance prior to making a decision.

### **4. MATTERS TO BE PRESENTED TO THE BOARD**

The CEO shall ensure matters that are of significantly importance for the Group and as specified in the Board charter shall be presented to the Board for their consideration and/or decisions.

### **5. PREPARATION FOR BOARD DECISIONS**

By December each year, the CEO shall, after consultation with the Chair, provide a proposal for a meeting plan including the main items on the agenda for the Board meetings for the next calendar year, such as approval of targets, annual accounts, summons of annual general meeting, review of the Group's policies and procedures, strategy and business plan. Notwithstanding the above, each Board member and the CEO may, at any given time, request a Board meeting to be held and that specific matters are included on the agenda to be discussed by the Board.

The CEO shall attend the Board meetings, unless otherwise decided by the Board in specific cases. In the event that the CEO is unable to attend a Board meeting, he/she must immediately notify the Company Secretary.

The CEO is responsible for the appropriate preparation, notification and documentation of issues to be dealt with by the Board. Necessary preparatory documents that give an account of the issues to be dealt with shall be included as agenda papers to the notice of the Board meeting, along with resolution proposals. The Board documentation shall contain accurate, timely and sufficient information to provide the Board members with an adequate basis to deliberate and reach a decision on the issue in question.

In the event that the Chair considers it acceptable, or if it is vital for the issue in question to be dealt with at the forthcoming Board meeting, Board documentation can be distributed on shorter notice or at the actual Board meeting.

The CEO, or someone appointed by him/her, shall be responsible for presenting the individual items on the agenda.

If the Board has not appointed a secretary, the CEO is responsible for keeping minutes from Board meetings, and for ensuring that the Board documents, including original board minutes, are stored securely in a locked and fireproof way, as well as in electronic format, in accordance with Group Governing Documents and applicable laws.

The minutes shall be sent to the Board for review and comments as soon as possible after the meeting took place. The board minutes shall be confirmed, approved and signed at the following Board meeting.

## **6. DISQUALIFICATION**

The CEO is not permitted to take part in the processing or decision making of issues that have significance to him/her or any closely related parties that he/she/they must be regarded as having a distinct personal or financial interest in the issue, or where the said person's disqualification may become relevant for other reasons.

In addition to abstention from deliberation or voting, the CEO who has a direct or indirect interest in any contracts or arrangement with the Group shall immediately declare his interest to the Board. Any decision on behalf of the Group shall be based on an objective and fair assessment of the Group's interest without being impacted by other considerations.

## **7. PRIVACY AND CONFIDENTIALITY**

The CEO is responsible for ensuring that all information and documentation produced/received is properly protected and remains confidential in accordance with information management/confidentiality obligations set out in Group Governing Documents. Irrespective of the foregoing, the Board and its members are entitled to request information from the CEO, in which case the CEO shall provide the requested information. The requested information should be accurate and complete and shall be supplied in a timely manner to enable the Board to discharge its duties effectively.

The CEO shall not disclose details to third parties (including the media) of matters covered in Board meetings, unless otherwise approved by the Chair.

The confidentiality undertakings set out herein shall continue to apply after the CEO has ceased to be a CEO.

## **8. REVIEW**

This CEO Charter was reviewed and approved by the Board on 18 March 2026.